October 10, 2019

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3:00 – 5:00pm Jackson Co. Health and Human Services 140 S. Holly, Walnut Room, #1240 Medford, OR

| Facilitator: | Patrick Hocking, C | Chair No | te Taker(s): | Debbie Backstrom |
|----------------|---|--|--|------------------|
| Board Members: | Brenda Johnson Erin Fair-Taylor Matt Sinnott Paul Matz, MD | Cindy Mayo Jason Elzy Michelle Home William North | Craig Newton Laura Bridges er-Anderson | |
| Staff Present: | Jennifer Lind | Debbie Backstrom | | |

| Public Invited | | | | | | | |
|--|----------|-----------------|-------------|---------------------|--|--|--|
| Торіс | | Presenter | Time | Pg. | | | |
| Convene | | | 3:00 - 3:10 | | | | |
| Introductions | | | | | | | |
| Declaration of Conflicts of Interest | (Action) | Patrick Hocking | | | | | |
| Consent Agenda | (Action) | Patrick Hocking | 3:10-3:15 | | | | |
| a) Meeting Agenda b) Correction to March 2019 Board Mee c) October 2019 Board Meeting Minutes d) Financials – July 2019 | • | | | 1 13 20 23 | | | |
| Action Items | | 3:15 - 3:40 | | | | | |

a) Transition Risk of NEMT Financial Risk from JCC to CareOregon; with \$600,000 in Operating Reserves (Cindy Mayo)

Action Recommended by Finance Committee

The recommendation is to integrate the financial risk for non-emergent medical transportation (NEMT) with the other services managed by CareOregon for JCC (physical health, mental health, and substance use treatment). \$600,000 will also be transferred from JCC reserves to CareOregon, as an operating reserve. This \$600,000 provides an operating reserve for NEMT and is calculated from 3 months of operating expenses. This reserve is generated from previous years' NEMT surplus.

JCC has held the financial risk for NEMT since OHA integrated this part of the benefit into CCOs in 2014. It stands alone as the only component of the benefit for which JCC holds any direct risk. CareOregon has built significant capacity to manage the benefit and JCC currently pays CareOregon staff for the service.

Integration of NEMT financial risk will not change the contracted provider (TransLink) nor will it change the CareOregon / JCC staff responsible for the work. It will align the data and funding in a way that allows for tighter integration with the emergent transportation and health related services provided through CareOregon's existing risk revenue.

b) 40,000 Contribution to Rogue Community College for Health Care Equipment (Cindy Mayo) 41

Action Recommended by Finance Committee

The recommendation is to make a charitable contribution of \$40,000 to Rogue Community College's fundraising campaign for their new Health Professions Training Center. CareOregon will provide a matching

contribution of \$40,000. The funds will be used to purchase equipment and furniture to go inside the building. RCC has already raised \$531,000 of their \$850,000 target for this campaign. A list of committed donations is attached.

The professional training programs that will be offered by RCC are critical for our valley workforce. But most importantly they provide pathways into jobs with sustainable wages for some of our JCC members. For these reasons, it is a project directly aligned with JCC's mission.

RCC is building the Health Professions Training Center at the Table Rock Campus. The facility is fully funded, on budget, and on time, with an opening date of August 2020. It is a \$22 million, 36,000 square foot building that will house all health professions trainings, except EMTs and paramedics who train at a separate facility. The professions to be offered at the new center include nursing, licensed practical nursing, phlebotomy, medical coding, medical assisting, pharmacy technician, sterile processing technician, dental assisting and other programs. Dental hygienist will be added in the next two years. Programs are offered in partnership with Lane and Linn Benton community colleges.

c) 2020 Programmatic Budget (Cindy Mayo)

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Action Recommended by Finance Committee

The recommendation is to approve the 2020 programmatic budget to be approved by JCC Board out of JCC's existing surplus. The recommended programmatic spend out of JCC's surplus is \$979,000. The programs covered under Community Engagement and Social Determinants of Health cover the programs established in previous years, with some additional funds reserved for CHIP programs. The expenditure is in line with existing run rate.

This is based on assumption that JCC membership will not experience a significant swing in 2020 and will have to be adjusted should JCC experience a material increase in membership.

See attached PowerPoint slides for additional information.

d) 2020 Quality Pool Distribution Policy; 25% Reward - 75% Invest Forward (Cindy Mayo/William North) Action Recommended by Finance and Network/ Quality Committees 54

The recommendation is to establish a 2020 quality pool distribution of:

- 25% paid out in reward (based on assigned membership and relative contribution to performance) and
- 75% paid out for future quality work (primarily used to sustain the APMs).

This policy will extend the current allocation of quality pool distribution from 2019 into 2020. It impacts the quality pool earned by JCC in 2020 and the pay for performance rewards paid out to the network in fall 2021.

The quality pool funding will continue to be a critical source of revenue for JCC. It is going through rapid and significant evolution under CCO 2.0. In 2020, OHA will move the quality pool to be a withhold and will begin to incorporate cost containment. We are still in the process of learning exactly what this will entail. Providing stability in our network is a priority as we navigate the changes involved in CCO 2.0. For this reason, we recommend continuation of the 2019 allocation policy.

It is critical to acknowledge that we may need to revisit this policy at a future date, once we have full sight of the OHA policy changes for 2020 quality pool.

Public Testimony

Patrick Hocking 3:40 – 4:00

(Public Testimony may cover any topic related to CCO, although CCO staff or Board may suggest a theme for public discussion. People interested in providing testimony must give prior notice and must adhere to a three-minute time limit. CCO staff and Board members are not required to respond to any testimony provided, but may incorporate information in future decisions.)

Executive Session

| CCO 2.0 Update | Jennifer Lind | 4:00 - 4:20 |
|-------------------|-----------------|-------------|
| Strategic Updates | Patrick Hocking | 4:20-5:00 |

BOARD AGREEMENTS

- 1. Meetings start & end on time.
- 2. All members come prepared.
- 3. Seek clarity by testing assumptions and inferences. Assume positive intent.
- 4. Engage in open and honest discussions. Silence equals agreement.
- 5. Listen generously and speak with sensitivity. One person speaks at a time.
- 6. Value, encourage and build on the ideas and opinions of others, especially if different from your own.
- 7. Once a decision is made by the board, all members support those decisions.
- 8. Appreciate and respect the different cultures, roles, strengths and experiences each individual brings to the board.
- 9. Support one another in respectfully identifying potential conflicts of interest and adjust the conversation accordingly.
- 10. Bring JCC related concerns or grievances to staff or board leadership prior to sharing elsewhere.
- 11. Celebrate, support and honor our commitments and accomplishments.